## Closing Session



Montana Child Care
Business Connect Summit







### **Theory of Change**



Small Business Support. Big Community Impact.



Comprehensive ECE business supports will improve ECE infrastructure and availability



Improved ECE business management will contribute to the development of an esteemed child care workforce and industry



Accessible ECE supports Montana's children, families and economy.





### **Business Technical Assistance**



## 2024 Summit Closing Session

"PechaKucha" - Business Technical Assistance

Jason Nitschke, MA; EDFP Senior Child Care Business Advisor Montana Child Care Business Connect Zero to Five Montana

Thursday, August 8, 2024

#### **Top 5 Primary Counseling Areas (October 2022-July 2024):**

1.	Startup Assistance	258 (21%)
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. Financing/Capital: 113 (9%)



### **#1 Startup Assistance**





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Kaitlyn Mackay Director Happy Feet Child Care Miles City, MT

- How has TA helped you take over Happy Feet?
- What were the outcomes of TA?
- Why was that TA important?

### #2 Managing a Business - Expansion Planning



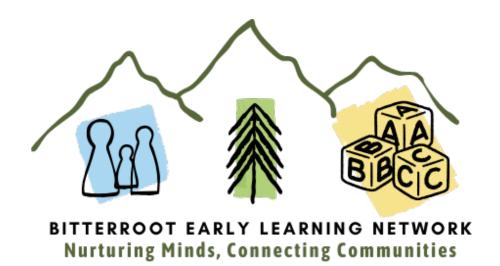


Kyla Penner
Owner
KP Squared Inc.
Fort MacMurray, AB, CA

- How has TA helped you plan your expansion?
- What were the outcomes?
- Why is TA help important?

### #4 Marketing/Sales: Revenue Diversification





Ariella Wells Director Bitterroot Early Learning Network Hamilton, MT

- How has TA helped you approach revenue diversification?
- What were the outcomes of TA?
- Why is diversifying revenue important?

## **Business Supports**



- Trainings (137 training participants)
- Consultation
- Business Leadership
   Cohorts (9 participants)



### First Children's Finance

### **Business Accelerator Mentorship**



- Business Plan
- Budgeting
- Cash Flow
- Financial Management
- Marketing and Community Engagement
- Policies and Procedures
- Risk Management
- Human Resources





### **Community Development Technical Assistance**



#### **GENERAL COMMUNITY T&TA**

#### WHAT IS IT

Recognizing that each community has its unique strengths, challenges, and opportunities, and tailoring our approach to fit the communities' needs.

#### **GOAL**

Engage communities in identifying solutions to increase the supply of high quality affordable child care.

#### **HOW TO GET INVOLVED**

Send me an email! No prerequisites required.

SPECIALIZED SUPPORT FOR INNOVATION GRANTEE RECIPIENTS

#### **COHORT PROCESS**

**EVALUATE** 

#### THE FOUNDATION

- Create a Core Team
- Gather local level data (old and new)

ENHANCE

#### **AWARENESS, INTEREST, INPUT**

- Evaluate all the data to together to understand underlying challenges
- Present the data to the larger community through a Community Conversation and gather input on solutions

ESTABLISH

#### THE PLANNING

- Create goals and an action plan based on data and community input
- Feasibility study

**EXPAND** 

#### THE ACTION

- · Implement the action plan
- Engage in general T&TA

This phase is not usually completed during the cohort





### **Community Capacity Building Cohort**







10,000



13 Roundtables



#### **Current Cohort Participants**



Anaconda-Deer Lodge - Lead: Michelle Harrington



Big Horn County - Lead: Shelly Sutherland



Broadwater County - Lead: Allison Kosto



Cascade County - Lead: Louisa Libertelli-Dunn

(Previous lead: KC Beall)



Jefferson County - Lead: Rochelle Hesford



Lincoln County - Lead: Dorey Rowland



Sanders County - Lead: Ray Brown



Yellowstone - Lead: Elizabeth Chappel

(Previous lead: Maia Dickerson)

#### **Previous Cohort Participants**

Blackfeet Tribe (Pondera & Glacier Counties), Carbon County, Flathead County, Ravalli County, Teton County, and Toole County



### **Broadwater County Partnerships**







Broadwater County
Development Corporation
P.O. Box 698, Townsend, MT 59644







Head

Local Nonprofits

**Childcare Providers** 









### **Sanders County Data Collection**



**Initial Data Collection** 



Jotform



**Populations** 

- 1. Families
- 2.Employers
- 3. Child Care providers (licensed & Unlicensed)
- 4. Business managers





"Yes, I chose to leave the workforce to stay at home because of lack of options for child care. I am considering returning to work next year, but it would depend on availability of quality preschool. Otherwise it just makes sense to wait until my [...] final kiddo is in school." -participant



### **Statewide Early Childhood Tribal Coalition**

Montana Child Care Business
Connect Summit

A new, statewide coalition will assist tribes in aligning priorities and sharing knowledge to address early childhood issues and help inform policy decisions through advocacy.

Mission: Center Tribal Voices, Nurture Our Future, Build Stronger Communities through Early Childhood Education

Principles & Values



- Equity
- Accountability
- Cultural Responsiveness
- Collaboration
- Center Tribal Voices









### **Connect's Resource Hub**





Resources divided by audience



## You need it? We got it!





WHO WE ARE WHAT WE DO

**EDUCATION & EVENTS BLOG PRESS REPORTS** 





#### **GET THE RESOURCES YOU NEED**



#### **PRE-VENTURE**

Here you'll find resources that will help build a solid foundation for your business, including giving you the basics of child care in Montana and help you jump-start your way to success!



#### **OPERATIONS**

Operations covers a lot in business, these resources can include information on program structure, policies and procedures, improving business practices, and more.



#### MARKETING

This section provides valuable information and tools for child care providers looking to promote their business and attract new families.



#### **FINANCIAL**

Child care providers need to have a solid understanding of financial management principles in order to ensure that their business is profitable and can continue to provide high-quality care.

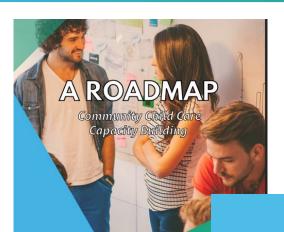
### **Over 35 resources** (and counting!) across all categories





### Resources from A to Z





**COST OF CARE MODELING TOOL** 

HOME + RESOURCE

START HERE: WATCH THIS INTRODUCTORY WEBINAR!



A TOOLKIT FOR PUBLIC AND PRIVATE SCHOOLS:
Your Guide for SchoolBased Child Care



BUSINESS PLAN TEMPLATE FOR A STARTUP BUSINESS

HOME - RESOURCES

DOWNLOAD THE PDF

Page 1 of 35

**Business Plan for a Startup Business** 

template is the body of the business plan. It contains more than 150 questions divided into several sections. Work through the sections in any order that you want, except for

the Executive Summary, which should be done last. Skip any questions that do not apply to your type of business. When you are finished writing your first draft, you'll have a collection of small essays on the various topics of the business plan. Then you'll want to

edit them into a smooth-flowing narrative.

MONTANA CHILD CARE BUSINESS
CONNECT



CONNEC

## Let's Blog About It!





WHO WE ARE

WHAT WE DO

**EDUCATION & EVENTS** 





#### **INSIGHTS FROM OUR EXPERTS**





COMMUNITY LEADERS

**EXISTING PROVIDERS** 

STARTUP PROVIDERS



#### INNOVATIVE SOLUTIONS FOR CHILD CARE CHALLENGES: INSIGHTS FROM COMMUNITY LEADERS

iii June 25, 2024 No Comments

We reached out to communities that have participated in the Community Child Care Business Cohort to gather input on their ongoing work.

READ MORE



#### SHIFTING THE MINDSET IN CHILD CARE BUSINESS PRACTICES

may 6, 2024 No Comments

Let's explore how owners of early education businesses. regardless of program type or setting, can shift into a growth mindset and use that shift to think more creatively when solving business problems.



#### THE ROLE OF PARENT COMMUNICATION AND COMMUNITY ENGAGEMENT IN YOUR CHILD CARE BUSINESS

April 4, 2024 No Comments

Building strong relationships with parents is not just about fostering trust and satisfaction; it's also a critical component of your overall marketing plan





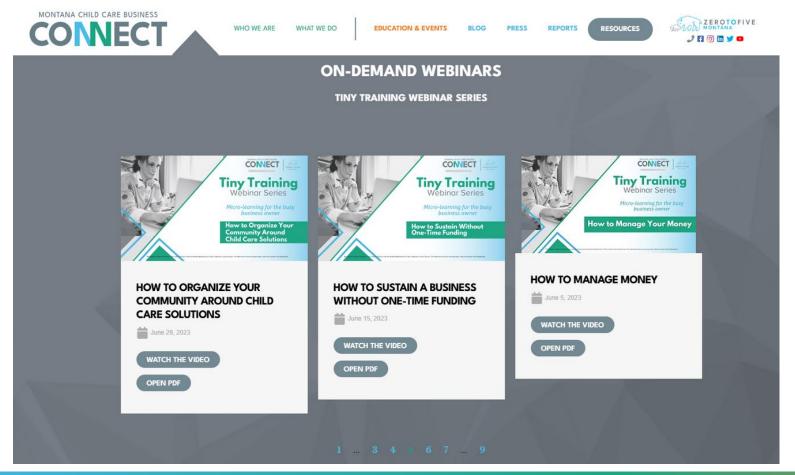
## Over 20 published blogs written by staff and experts





## **Watch Trainings!**





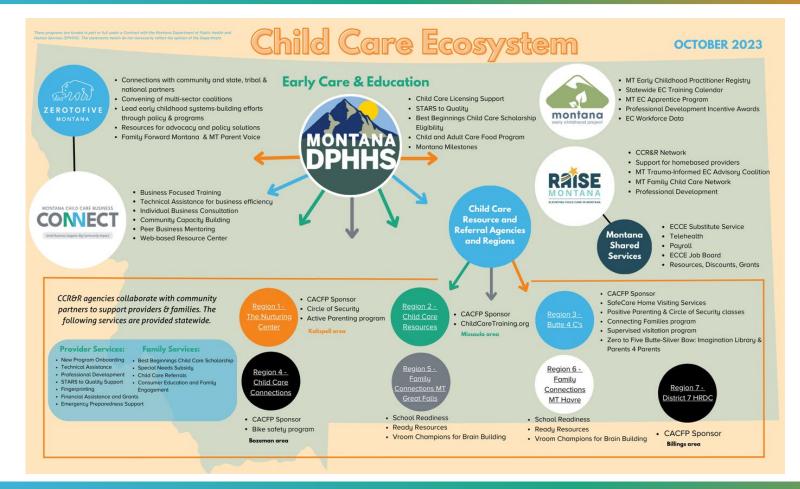
26 recorded Tiny Trainings (so far!)





## **Ecosystem Map**





We want our website users to understand the statewide ecosystem so they know where to go for certain help and resources





### Learn from Peers!



MONTANA CHILD CARE BUSINESS





#### **BUSINESS SPOTLIGHT**



#### PEACE PLACE

Louisa Libertelli-Dunn talks about how Connect's investment in Montana child care has been a game-changer.

#### MS BEE'S DAYCARE

Rebbeca Bourgeois talks about how Connect's Business Accelerator Business Mentorship Program has benefitted her business.



## We love showing you off!

**Check out business** 

spotlights and...

**COMING SOON: Case** 

Studies!





### **CHECK IT OUT!**





### CHILDCAREBUSINESSCONNECT.COM





### **MCCBC** Evaluation



### What is Program Evaluation?

"The systematic collection of information about the activities, characteristics, and outcomes of programs to make judgments about the program, improve program effectiveness, and/or inform decisions about future programming."

-M.Q. Patton, 1997





## **MCCBC Theory of Change**



Accessible ECE supports Montana's children, families, and economy.



Comprehensive ECE business supports will improve ECE infrastructure and availability.



Improved ECE business management will contribute to the development of an esteemed child care workforce and industry





## MCCBC Strategies



- Provider-facing interventions
  - One-on-one TA
  - Trainings and webinars
  - Peer Business Mentoring
- Community-focused opportunities
  - Community Capacity Building Cohort
- Childcare system building support





### **Provider Connection**



- MCCBC reached providers through diverse strategies
  - Delivered 51 training webinars
  - Provided 1,162 hours of individual consultation to 122 providers
  - Matched 12 childcare providers with 12 mentors across two peer-based mentorship cohorts



## Provider Knowledge



- MCCBC facilitated provider knowledge gain
  - 95% reported knowledge gain based on webinar attendance
  - Mentors and protégés report practical childcare business skills gain
  - Mentors report improvement in their childcare businesses due to participation





## Provider Reach



- MCCBC reached providers across Montana
  - Consultation covers over 90% of Montana counties
  - Protégés represent 20% of Montana counties
  - Annual survey feedback represents 93% of Montana counties



### **Provider Slots Added**



- MCCBC provider services increased childcare slots
  - Protégés from the first mentor cohort added 111 new childcare slots, exceeding anticipated goal
  - One-on-One Business TA supported the creation of 484 new slots through June 2024



## **Community Connection**



- MCCBC engaged communities in solving the childcare crisis
  - 14 communities, including 2 reservations,
     participated in Community Capacity Building Cohorts
  - Diverse industries or sectors engaged:
    - e.g. economic development orgs, tribes, colleges, public schools, local businesses, city officials, and community leaders

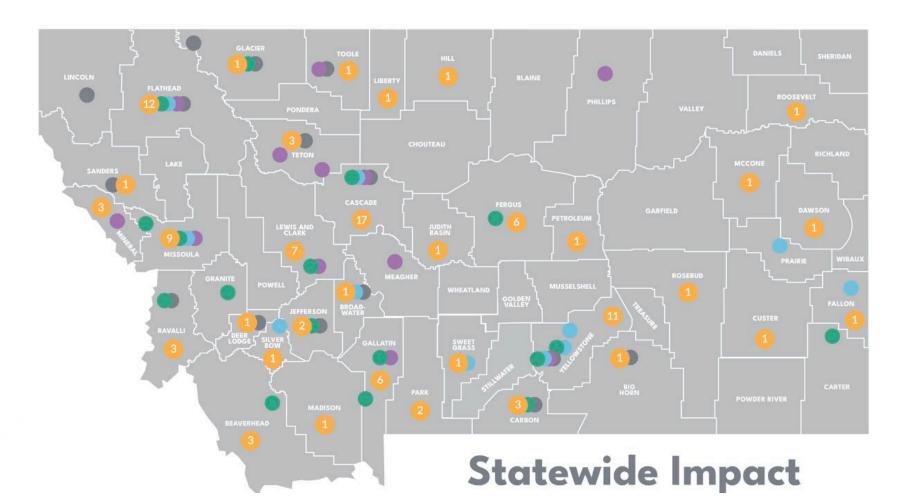




## **Community Reach**



### MCCBC reached communities across Montana





## **Community Capacity**



- Participating helped communities:
  - kick-start community coordination,
  - learn new skills,
  - Improve data collection capacity, and
  - have the confidence that they could make a difference



## **Community Growth**



- Participating communities reported growth
  - Established more facility space
  - Increased collaboration
  - Improved data collection capacity
  - Unified community around child care as a priority need



## Community Slots Added



- Participating communities increased their childcare slots
  - Choteau Community Cohort created 15 slots
  - Red Lodge Community Cohort created 15 slots



### **Landscape Interventions**



- MCCBC pursued landscape interventions responsive to system gaps, requests, and feedback
  - MCCBC convened 167 participants at the 2023
     Summit, including 47 childcare facilities represented.
  - Insurance survey elevated to policymakers the issues providers have in getting, keeping, and affording liability insurance



### **Landscape Interventions**



- Cost of Care tool, customized for providers in MT, was previewed at last year's Summit and released in late 2023 along with use case briefs
- Co-op Development Toolkit provides guidance on the process of establishing a childcare co-op
- Web-based resource center provide tools, resources, and trainings



## Landscape Impact



- Click rates and provider feedback demonstrate value
  - Average of 3,200 new website users per quarter and 6,200 views per quarter (PY2)
  - 2023 Summit attendees said they felt the experience made them feel valued and respected



## Landscape Impact



- MCCBC efforts catalyzed broader system engagement
  - State commissioned a more comprehensive Cost of Care tool that builds on the one built in 2023
  - Earlier this year, the state Economic Affairs Interim Committee prioritized childcare as an issue impacting the larger economy, focusing on liability insurance and research informed legislative options.



## Impact on the Ecosystem



- MCCBC has contributed to changes in the ecosystem
  - MCCBC is helping to expand the types of stakeholders involved in CC issues and advocacy
  - Zt5, through MCCBC, has more fully developed its role as a statewide convener and catalyst for change
  - Data and insights from MCCBC programming is shifting the focus in CC investments at DPHHS





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Improved ECE business
management will contribute
to the development of an
esteemed chiral care
workforce and industry



## LET'S CONNECT!







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## Thank You!





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MONTANA CHILD CARE BUSINESS

# CONNECT

Small Business Support. Big Community Impact.

